



INVESTOR EDITION | 26 SEPTEMBER 2026

£3.25m Seed Commercialisation

THOM Smart Wall | The Building Engineering Envelope

01 THE OPPORTUNITY

Modular aluminium wall technology for data centres and military/defence infrastructure. Housing is an expansion opportunity. THOM's development programme has delivered successful internal testing and simulation results, as confirmed by management. The final production specification will undergo independent testing and the applicable certification processes with appropriate accredited bodies.

02 ONE PARENT FINANCING

A single £3.25m financing into the intended THOM Inc UK parent. Approved planning allocation: £2m UK/core, £750k GCC and £500k Nordics. No separate GCC or Nordic investment vehicle.

03 CAPITAL AT WORK

Certification and validation; IP consolidation; UK engineering, QC and assembly; demonstration projects; regional operating capability; commercial development and working capital. Spending follows evidence and approved milestones.

04 CURRENT LEGAL POSITION

ESC currently holds the IP and issues the NDA. THOM Inc is being established. The IP transfer remains pending legal completion. Regional subsidiaries are intended to be THOM-controlled; final ownership percentages remain subject to agreement.

05 LEADERSHIP AND EXECUTION

Ian Rees: Founder/CTO. Jack Craine: GCC CEO. Gary Carscadden: GCC Managing Director. Clare Munroe: UK Operations Lead. Svein Arne Sørsgård: Nordics CEO designate. Dr. Morten Bøsterud: Global Legal and Commercial Adviser. These roles do not establish statutory appointments.

06 MILESTONE-LED LAUNCH

Months 0-2: mobilise. Months 2-4: build operating capability. Months 3-6: validation and demonstrator work. Months 7-12: target first commercial projects. First material revenue is targeted around Month 7, subject to validation and customer conversion.

07 NEXT STEP

Read the public overview, meet the team or arrange a discussion. The investor deck and diligence documents require an approved email, signed ESC NDA and email verification. Thermal target c. R50 remains subject to validated specification. Forecasts and targets are not achieved results or guaranteed returns.